



Cultural Facilities Fund Annual Report 2010



MASSDEVELOPMENT
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Massachusetts Cultural Council



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December 31, 2010

The Honorable Steven James
Clerk of the House of Representatives

The Honorable William F. Welch
Clerk of the Senate

The Honorable Charles A. Murphy
Chair, House Committee on Ways and Means

The Honorable Steven C. Panagiotakos
Chair, Senate Committee on Ways and Means

The Honorable Brian Dempsey
Co-Chair, Joint Committee on Economic Development and
Emerging Technologies

The Honorable Karen Spilka
Co-Chair, Joint Committee on Economic Development and
Emerging Technologies

The Honorable Sonia Chang-Diaz
Co-Chair, Joint Committee on Tourism, Arts, and Cultural
Development

The Honorable John D. Keenan
Co-Chair, Joint Committee on Tourism, Arts, and Cultural
Development

MassDevelopment and the Massachusetts Cultural Council are pleased to submit the fourth annual report on activities of the Massachusetts Cultural Facilities Fund, as required by Chapter 123 of the Acts of 2006, An Act Relative to Economic Investments in the Commonwealth to Promote Job Creation, Economic Stability, and Competitiveness in the Massachusetts Economy.

This report presents the Fund's financial statements and chronicles all Cultural Facilities Fund grants as of June 30, 2010.

In November, 2010, we are pleased to report, we also received the welcome news that Governor Deval Patrick approved a new appropriation of \$7 million from a \$50 million bond authorization that was approved for the Facilities Fund by the Legislature in 2008. This will allow us to make a new round of Cultural Facilities Fund grants in 2011 – good news in a tough time.

According to a detailed survey conducted by the Massachusetts Cultural Council in November 2010, Cultural Facilities Fund grantees reported in the past year:

- 15.1 million visitors. Of these, 37% traveled more than 50 miles; 28% came from out-of-state.
- 7,728 full-time jobs and \$386 million in wages and salaries.
- 4,035 architects, engineers, contractors and construction workers working on Cultural Facilities Fund projects.
- 985 new permanent jobs projected in Massachusetts as a result of Cultural Facilities Fund projects.

The survey also identified construction projects currently in the planning stages. In total, 211 cultural organizations reported \$947 million dollars in capital projects over the next two to three years.

We thank you for entrusting MassDevelopment and the Massachusetts Cultural Council with this landmark program. Together we pledge our continued commitment to making the Cultural Facilities Fund a cultural and economic development program that truly works for Massachusetts.

Sincerely,

Robert L. Culver
President and CEO, MassDevelopment
Chairman, Cultural Facilities Fund Advisory Committee

Anita Walker
Executive Director, Massachusetts Cultural Council and
Member, Cultural Facilities Fund Advisory Committee

Annual Report of the Massachusetts Cultural Facilities Fund for the Fiscal Year ending June 30, 2010

Introduction

In July 2006, the Massachusetts Legislature created the Massachusetts Cultural Facilities Fund through Chapter 123 of the Acts of 2006, An Act Relative to Economic Investments in the Commonwealth to Promote Job Creation, Economic Stability, and Competitiveness in the Massachusetts Economy. The Legislature created a partnership between MassDevelopment and the Massachusetts Cultural Council to accomplish the following goals:

- Enhance cultural activities throughout the Commonwealth by partially financing the acquisition, construction, expansion, renovation and repair of our cultural facilities;
- Stimulate further investment in the arts, heritage, entertainment, humanities and interpretive sciences by preserving cultural resources; and
- Increase employment, entrepreneurialism and tourism in the regions where these facilities are located, including tourism from outside the Commonwealth.

Cultural Facilities Fund Advisory Committee

The statute established a Cultural Facilities Fund Advisory Committee to guide MassDevelopment and the Massachusetts Cultural Council in the design and implementation of this program. The Committee is charged with providing advice on the management and operation of the Fund, reviewing grant recommendations from the Massachusetts Cultural Council and voting to recommend the grants it approves to the MassDevelopment Board, which makes the final decision on from the Fund.

The Advisory Committee includes six gubernatorial appointees with expertise in fundraising, finance, and construction, representing six different geographic regions of the Commonwealth: Central Massachusetts, Greater Boston, Metrowest, Northeast, Southeast, and Western Massachusetts. Also serving on the Committee, as designated by the statute, are the executive directors of the Massachusetts Cultural Council and Office of Travel and Tourism, and the president and CEO of MassDevelopment.

As of June 30, 2010, the members of the Advisory Committee are:

- John Stowe of Worcester
- John Plukas of Boston
- John W. Poduska, Sr. of Weston
- Wayne Capolupo of Salisbury
- Michael Allen Halperson of Foxborough
- David Starr of Springfield
- Anita Walker, Executive Director, Massachusetts Cultural Council
- Betsy Wall, Executive Director, Massachusetts Office of Travel and Tourism
- Robert L. Culver, President and CEO, MassDevelopment.

The Advisory Committee elected Mr. Culver to serve as Chair of the Committee and Mr. Halperson to serve as Vice Chair.

Fund Activity to Date

Round 1: FY 2007 and 2008

The Cultural Facilities Fund Advisory Committee and the board of MassDevelopment approved a total of 120 grants, totaling \$24.5 million over the course of fiscal years 2007 and 2008. Capital Grants totaled \$23.5 million and Planning & Feasibility Grants \$1 million. The grant awards were supported through a combination of state appropriations:

- \$13.0 million from the economic stimulus bill of July, 2006.
- \$5.0 million from the FY2008 state budget approved in July, 2007.
- \$7.0 million from a supplemental appropriation approved in October, 2007.

Selected Testimony from Cultural Facilities Fund Grant Recipients

"The Cultural Facilities Fund is one of the few sources of support that can make a large-scale project possible. A Cultural Facilities Fund grant also confers prestige that leverages considerable public interest and additional funding for the project."

-Higgins Armory Museum, Worcester

"The Cultural Facilities Fund has made significant contributions to the renovation of the BSC Mainstage Theatre and the purchase of the lighting and sound equipment needed to operate the theatre."

-Barrington Stage Company, Pittsfield

"The Technical and Feasibility Grant has supported the development of the full business plan. This is a critical component of our fundraising efforts."

-Espirito Santo Museum Foundation, Fall River

"Our ability to provide cultural enhancement was realized because of the assistance from the Cultural Facilities Fund. As our concert hall events expanded so did our contact with the community and local organizations."

-The Community School, Springfield

"The feedback from our project has been remarkable. Members, staff, visitors, neighbors, students and more frequently praise the work and the results."

-Attleboro Arts Museum, Attleboro

"The Cultural Facilities Fund provides a much-needed resource.....to generate jobs and income, and strengthens the cultural economy. This, in turn, revitalizes the entire community and cultivates a cycle of investment and engagement."

-Artists for Humanity, Boston

"The matching grant from the Cultural Facilities Fund is a game-changer for our institution. It will enable us to transform our Visitor Center location into a museum that can accommodate exhibitions, offer educational programs and grow as a cultural and community center-- something desperately needed in downtown Lynn."

-Lynn Museum and Historical Society

"The Cultural Facilities Grant has been one of four major funds to allow us to renovate our antique building for our new home. The award of this fund has given our small non-profit credibility with other funding sources."

-Fitchburg Historical Society, Fitchburg

"There are few opportunities for funding toward cultural facilities projects. These funds help us actualize our renovation goals."

-Northampton Academy of Music, Northampton

"The Fund was instrumental in allowing us to proceed with the restoration of the African Meeting House. The Fund also was instrumental in allowing us to attract additional funding for the project."

-Museum of African American History, Boston

"The Cultural Facilities Fund was instrumental in allowing us to continue offering the high level of arts education that we have provided to the region for almost 40 years. Without the much-needed renovations made with support from the Fund, our services would have been hindered significantly."

-Truro Center for the Arts at Castle Hill, Truro

"The Cultural Facilities fund provided us with the means to envision and assess the costs and commitments necessary to make the Zeiterion a performing arts center for the region."

-Zeiterion Theater, New Bedford

Round 2: FY 2009 and 2010

The Cultural Facilities Fund Advisory Committee and the board of MassDevelopment approved 104 grants, totaling \$12.6 million over the course of fiscal years 2009 and 2010. Capital Grants totaled \$12.4 million and Planning & Feasibility Grants \$200,000. The grant awards were supported through a combination of state appropriations:

- \$6.5 million from the FY2009 state budget approved in July 2008.
- \$7 million in general obligation bonds authorized by the Legislature in Chapter 304 of the Acts of 2008 and issued by the Governor in May 2009.

A list of the grants appears in Appendix A; a geographic and organizational budget size breakdown of the grantees in Appendix B.

The MCC and MassDevelopment publicized the awards across the state and held public grant announcements in every region of the state.

Leveraging Additional Investment

The Fund has made 224 grant commitments, totaling just over \$37 million. Grantees are required to raise a 1:1 dollar match from sources other than from the Commonwealth before they can access the Cultural Facilities Funds. As of June 30, \$29.7 million had been raised from the other sectors to match the grants. That means that 80% of the dollars the state has granted have been matched for construction and renovation projects as of June 30, 2010.

Economic and Tourism Impact

To assess the impact of Cultural Facilities Fund grants on tourism and the economy, the MCC sent a survey in the fall of 2010 to each of the 180 organizations that have received grants to date from the Cultural Facilities Fund. (Please note that some organizations have received more than one award.) A total of 172 organizations responded as of the date of this writing.

The importance of these organizations to the state's cultural economy is clear.

In FY2010, more than 15.1 million people visited these cultural institutions. Of these visitors, 37% traveled more than 50 miles to their destinations; 28% came from outside Massachusetts.

Grantees responding to the survey reported that admission and ticket revenues of their organizations totaled more than \$151 million, while revenues from concessions, gift shops and other sources brought in an additional \$199 million. The MCC estimates the direct and indirect economic impact from these tourism-related revenues was \$525 million.

These same grantees also reported that their organizations employed 7,728 full-time equivalents, and paid \$386 million in collective wages and salaries. Furthermore, they said they anticipate employment related to their projects supported by Cultural Facilities Fund grants to total 4,035 architects, engineers, contractors and construction workers, and they estimated that the completion of these projects will result in the creation of 985 new permanent jobs.

Future Demand

In November 2010, the MCC also surveyed construction projects planned in the cultural sector over the next two years. In addition to responses from the 172 grantees, we received 39 responses from organizations in the cultural sector who did not receive a grant. In total, 211 organizations reported \$947 million dollars in capital projects over the next two years (renovation \$319, million, new construction \$610 million and real estate acquisition \$18 million).

MassDevelopment Finance Agency
Cultural Facilities Fund
Statement of Sources and Uses of Funds
for the Fiscal Year Ended June 30, 2010

Beginning cash at July 1, 2009	\$ 25,446,382
Sources of Cash:	
Investment Income	60,483
Total Sources of Cash	<u>60,483</u>
Uses of Cash:	
Grant Disbursements	
Feasibility and Technical Assistance Grants	265,898
Capital Grants	7,104,697
Total Grant Disbursements	<u>7,370,595</u>
Administrative Expenses	
MassDevelopment	
Salary and Fringe	429,570
Other Administrative Expenses	1,002
Professional Services	33,575
Mass Cultural Council	
Salary and Fringe	216,779
Administrative Expenses	1,372
Rent and Electricity	15,000
Contract Services	1,087
Chargeback to Commonwealth General Fund	179
Employment Reimbursements	624
Total Administrative Expenses	<u>699,189</u>
Total Uses of Cash	<u>8,069,784</u>
Remaining Cash at June 30, 2010	<u>17,437,082</u>
Committed Funds:	
Capital Grants Awarded	(15,183,186)
Feasibility and Technical Assistance Grants Awarded	(610,676)
System Replacement Grants Awarded	(79,000)
Reserve for Future Administrative Expenses	(395,786)
Total Committed Funds	<u>(16,268,648)</u>
Uncommitted Funds at June 30, 2010	<u>\$ 1,168,434</u>

MassDevelopment Finance Agency
Cultural Facilities Fund
Statement of Sources and Uses of Funds
from Inception Through June 30, 2010

Sources of Cash:

Appropriation October 25, 2006	\$ 13,000,000
Appropriation August 7, 2007	5,000,000
Appropriation November 26, 2007	7,000,000
Appropriation October 31, 2008	6,500,000
Receipt from New England Foundation for Arts, April 2, 2009	618,875
Receipt from New England Foundation for Arts, June 15, 2009	59,532
Capital Bond Appropriation, June 3, 2009	7,000,000
Investment Income	1,774,705
Total Sources of Cash	<u>40,953,113</u>

Uses of Cash:

Grant Disbursements

Feasibility and Technical Assistance Grants	865,920
Capital Grants	20,270,222
Total Grant Disbursements	<u>21,136,142</u>

Administrative Expenses

MassDevelopment	
Salary and Fringe	1,213,554
Other Administrative Expenses	3,026
Professional Services	90,962
Mass Cultural Council	
Salary and Fringe	851,425
Administrative Expenses	41,250
Rent and Electricity	51,538
Contract Services	90,839
Chargeback to Commonwealth General Fund	14,988
Chargeback to Commonwealth General Fund- prior year advances	719
Development of Website/Online Grant Application	19,200
Carryover from FY09 to credit in FY11	2,394
Total Administrative Expenses	<u>2,379,896</u>

Total Uses of Cash	<u>23,516,038</u>
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Remaining Cash at June 30, 2010	<u>17,437,074</u>
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Committed Funds

Capital Grants Awarded	(35,453,407)
Feasibility and Technical Assistance Grants Awarded	(1,476,596)
System Replacement Grants Awarded	(79,000)
Reserve for Future Administrative Expenses	(2,775,675)
Total Committed Funds	<u>(39,784,679)</u>

Uncommitted Funds at June 30, 2010	<u>\$ 1,168,434</u>
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Appendix A: CFF Grantees and Description of Grants

Capital Grants

Organization Project Description	City	Region	Award	Required Match	Date Approved	Round
Agassiz Neighborhood Council, Inc. For the construction of a new 3,700 square-foot visual arts studio that will restore and expand the existing carriage house, to include a reception/gallery area and four studios for students and practicing artists.	Cambridge	Greater Boston	\$400,000	\$400,000	5/14/2009	Round 2
Amazing Things Arts Center For Phase II restoration and adaptation of a firehouse in downtown Framingham into a music, theater, art and family events center. Work includes roof repair; gallery lighting; electrical repairs; signage replacement; and landscaping.	Framingham	Metro West	\$218,000	\$218,000	5/14/2009	Round 2
American Antiquarian Society For the renovation and expansion of a residence that is currently used as administrative offices to provide housing for AAS fellows. A handicapped accessible apartment will be included.	Worcester	Central	\$293,000	\$293,000	5/14/2009	Round 2
American Repertory Theatre Company, Inc. For upgrades of lighting and projection equipment at Loeb Drama Center; purchase of new ticketing system; and reconfiguration of existing box office space.	Cambridge	Greater Boston	\$169,000	\$169,000	5/14/2009	Round 2
Amherst Cinema Arts Center For the acquisition of a state-of-the-art cinema facility built in 2006 to the organization's specifications in downtown Amherst.	Amherst	Western	\$675,000	\$675,000	9/11/2007	Round 1
Susan Anthony Birthplace Museum, Inc. For renovation of The Birthplace kitchen, including a historical paint analysis, creation of fireplace/hearth, restoration of wood working, and replastering and painting of kitchen walls.	Adams	Western	\$24,000	\$24,000	5/14/2009	Round 2
Arts Boston, Inc. For the complete renovation of the Faneuil Hall BosTix booth.	Boston	Greater Boston	\$180,000	\$180,000	9/11/2007	Round 1
Attleboro Arts Museum For the physical transformation of the museum's exterior, improving the visibility, branding, and functionality of the museum.	Attleboro	Southeast	\$39,000	\$39,000	9/11/2007	Round 1
Ballet Theatre of Boston, Inc. For improvements to bring the historic building to full compliance with ADA and fire safety requirements.	Cambridge	Greater Boston	\$291,900	\$291,900	2/14/2008	Round 1
Barrington Stage Company, Inc. For phase two of the redevelopment of the Union Street Theatre in downtown Pittsfield.	Pittsfield	Western	\$390,000	\$390,000	2/14/2008	Round 1
Berklee College of Music For the renovation of an historically significant site into a café for live performances.	Boston	Greater Boston	\$200,000	\$200,000	2/14/2008	Round 1
Berkshire Athenaeum For building improvements and deferred maintenance, including new shelving, workstations, service desks, computer lab, and HVAC improvements.	Pittsfield	Western	\$84,000	\$84,000	9/11/2007	Round 1
The Berkshire Historical Society To purchase, move, and reassemble a historically appropriate barn on the Melville property.	Pittsfield	Western	\$25,800	\$25,800	2/14/2008	Round 1
The Berkshire Museum For the installation of an HVAC climate control system, and for construction of the Feigenbaum Hall of Innovation exhibit.	Pittsfield	Western	\$670,000	\$670,000	9/11/2007	Round 1
The Berkshire Music School, Inc. For repairs to the School including furnace and window replacement; fire escape and chimney repair; security system installation; driveway repair; new water main and landscaping; and renovations to teaching spaces to increase program capacity.	Pittsfield	Western	\$65,000	\$65,000	5/14/2009	Round 2

(Capital Grants continued)

Berkshire Theatre Festival, Inc.	Stockbridge	Western	\$160,000	\$160,000	6/12/2008	Round 1
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For the grounds renovation, maintenance, repairs, and upgrades to the Main Campus facilities and five and a half acre grounds.

Boston Ballet, Inc.	Boston	Greater Boston	\$90,000	\$90,000	2/14/2008	Round 1
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For the replacement of the HVAC system; installation of photovoltaic panels and a building security system; and replacement of carpeting.

Boston Center for the Arts, Inc.	Boston	Greater Boston	\$400,000	\$400,000	2/14/2008	Round 1
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To address deferred maintenance issues in the Artists Studio Building and Cyclorama, and begin Phase II of the Environmental Design Initiative.

Boston Center for the Arts, Inc.	Boston	Greater Boston	\$386,000	\$386,000	5/14/2009	Round 2
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For repairs to the Cyclorama and Tremont Estates Building, including electrical system updates; stairway and elevator upgrades; demolition of an unused shed; roof repair; updates to the sprinkler system; and improved soundproofing.

The Boston Conservatory	Boston	Greater Boston	\$675,000	\$675,000	6/12/2008	Round 1
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For a major facilities initiative, including the construction of new studios, performance space and an orchestra rehearsal hall; and extensive renovations to the Conservatory's existing 350-seat theater.

Boston Neighborhood Network	Boston	Greater Boston	\$518,400	\$518,400	2/14/2008	Round 1
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For improvements to the historic Egleston Power Station for historic preservation and to adapt the facility to be a new cultural center.

Boston Symphony Orchestra, Inc.	Boston	Greater Boston	\$675,000	\$675,000	9/11/2007	Round 1
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For extensive renovations to Symphony Hall's auditorium, surrounding orchestra level corridors, and one public reception room.

Boston University College of Fine Arts	Boston	Greater Boston	\$400,000	\$400,000	5/14/2009	Round 2
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For renovations of the Concert Hall, including a HVAC system; a raised roof to improve acoustics; new floor, wall and ceiling finishes; replacement of seating and a new handicapped seating area; and a new staircase.

The Bostonian Society	Boston	Greater Boston	\$254,400	\$254,400	2/14/2008	Round 1
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For structural stabilization of the Old State House, including exterior renovations; repair and enhancement of the HVAC system; and improvements to address visitor accessibility.

Thornton W. Burgess Society	East Sandwich	Southeast	\$39,000	\$39,000	9/11/2007	Round 1
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For the construction of an education building, and for grounds improvements.

Cahoon Museum of American Art	Cotuit	Southeast	\$400,000	\$400,000	5/14/2009	Round 2
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For construction of new addition to the east end of the historic 1775 structure, to include two new gallery spaces; art classrooms; art storage space; atrium lobby area with elevator, modern stairwell, admissions desk and museum gift shop; and a new parking area.

Cambridge Multicultural Arts Center	Cambridge	Greater Boston	\$45,664	\$45,664	6/12/2008	Round 1
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For renovations and upgrades to the Center's theater that will include seating, lighting, staging, and acoustical wall panels.

Cape Ann Historical Association	Gloucester	Northeast	\$75,000	\$75,000	5/14/2009	Round 2
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For the installation of a high-density storage system to eliminate unused space and increase storage capacity.

Cape Cod Art Association	Barnstable	Southeast	\$10,000	\$10,000	5/14/2009	Round 2
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For repairs to the center including replacement of exterior siding and trim; replacement of door and windows; drainage improvements; and replacement of leaders and gutters.

Cape Cod Community College Educ. Fndn. W.	Barnstable	Southeast	\$157,000	\$157,000	5/14/2009	Round 2
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For accessibility improvements within the Tilden Arts Center, including accessible seating; establishment of access routes to main stage and backstage area; expansion of entry vestibules; regrading of walkways; and installation of captioning and assistive

Cape Cod Repertory Theatre Co., Inc.	Brewster	Southeast	\$150,000	\$150,000	6/12/2008	Round 1
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For the renovation of the historic Crosby Cape House to serve as a multi-use facility with rehearsal space, meeting and reception rooms, and staff housing.

(Capital Grants continued)

The Cape Museum of Fine Arts, Inc.	Dennis	Southeast	\$38,220	\$38,220	6/12/2008	Round 1
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To build a sculpture and clay studio on the lower level of the museum to offer new classes and expand the art therapy outreach program.

Eric Carle Museum of Picture Book Art	Amherst	Western	\$7,900	\$7,900	5/14/2009	Round 2
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To improve accessibility in the gallery spaces by installing automatic door-openers in three doorways.

Central Square Theater	Cambridge	Greater Boston	\$192,000	\$192,000	2/14/2008	Round 1
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For the construction and fit-up of a new theater facility to house Underground Railway Theater and The Nora Theatre Company.

Central Square Theater	Cambridge	Greater Boston	\$68,000	\$68,000	5/14/2009	Round 2
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For improvements to the theater including new signage, exterior courtyard work, and installation of specialized equipment such as listening devices, audio description devices, and a captioning system.

The Children's Museum, Boston	Boston	Greater Boston	\$675,000	\$675,000	9/11/2007	Round 1
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For the construction of a 23,000 square-foot addition; creation of a Waterfront Park; renovation of existing facility; and incorporation of green design.

Citi Performing Arts Center	Boston	Greater Boston	\$632,000	\$632,000	2/14/2008	Round 1
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For electrical, mechanical, plumbing, preservation and safety improvements to the Wang and Shubert Theatres.

Sterling & Francine Clark Art Institute	Williamstown	Western	\$353,000	\$353,000	9/11/2007	Round 1
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For the construction of the Stone Hill Center that will provide new classroom and exhibition space and house an art conservation facility.

The Colonial Theatre	Pittsfield	Western	\$234,000	\$234,000	5/14/2009	Round 2
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For repairs to the theatre including brick re-pointing and weather sealing; HVAC conversion; loading lot drainage and paving; and essential integrated stage equipment, including an orchestra shell.

Community Music School of Springfield	Springfield	Western	\$391,000	\$391,000	5/14/2009	Round 2
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For renovation of an existing 5,000 square-foot atrium into a concert hall, including construction of staging and platforms and the installation of sound, lighting, and projection systems, as well as parking facility improvements.

Concord Art Association	Concord	Northeast	\$170,000	\$170,000	5/14/2009	Round 2
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For the renovation of the 1,600 square-foot 1810 wing of the John Ball house, to add a lift, classroom, and gallery; interpretive exhibits; catering kitchen; collections storage; and new mechanical systems.

Concord Museum	Concord	Northeast	\$98,000	\$98,000	9/11/2007	Round 1
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To upgrade climate control systems for the long term preservation of the museum's collection.

Coolidge Corner Theatre Foundation, Inc.	Brookline	Greater Boston	\$162,400	\$162,400	2/14/2008	Round 1
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For the renovation of the facility to address accessibility, including the installation of an elevator and two handicapped accessible restrooms; and for the restoration of an Art Deco staircase.

Coolidge Corner Theatre Foundation, Inc.	Brookline	Greater Boston	\$36,000	\$36,000	5/14/2009	Round 2
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For restoration of the theater's ceiling, including permanent repair of current roof leaks; replacement of compromised plaster; mural restoration; vent removal; and eradication of smoke stains.

The Dance Complex, Inc.	Cambridge	Greater Boston	\$112,500	\$112,500	6/12/2008	Round 1
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For the reconfiguration of the floor plan of the lobby and theater to make it accessible; and for the addition of a meeting room and kitchen.

DeCordova Museum and Sculpture Park	Lincoln	Northeast	\$477,000	\$477,000	9/11/2007	Round 1
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For the construction of a new museum wing to create a new collections storage and exhibition preparation facility.

The Discovery Museums	Acton	Northeast	\$172,000	\$172,000	5/14/2009	Round 2
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For exterior improvements including new entrance and signage; new pedestrian walkways; and reconfiguration of the existing parking facility.

Double Edge Theatre Productions, Inc.	Ashfield	Western	\$67,000	\$67,000	9/11/2007	Round 1
For building a new septic system and upgrading bathroom facilities to address code compliance.						

EcoTarium	Worcester	Central	\$51,917	\$51,917	6/12/2008	Round 1
For a two-phase plan to connect the facility to the electrical grid, replacing an existing set of generators.						

Emerson Umbrella Center for the Arts	Concord	Northeast	\$96,000	\$96,000	6/12/2008	Round 1
For the design and installation of a sprinkler system to meet the fire code requirements mandated in a lease with the Town of Concord.						

Falmouth Artists Guild, Inc.	Falmouth	Southeast	\$240,000	\$240,000	2/14/2008	Round 1
For the construction of a new Community Art Center, including space for a gallery, classrooms, and office and kitchen space.						

Town of Falmouth	Falmouth	Southeast	\$173,000	\$173,000	9/11/2007	Round 1
For the design and reconstruction of the Oscar Wolf Bandshell at Marina Park.						

Fitchburg Historical Society	Fitchburg	Central	\$106,800	\$106,800	2/14/2008	Round 1
For improvements to a newly acquired building, including the installation of an elevator and staircase; and HVAC, fire suppression and security systems.						

Isabella Stewart Gardner Museum	Boston	Greater Boston	\$274,000	\$274,000	9/11/2007	Round 1
To complete phases two and three of a four-phase project to upgrade the gallery lighting systems throughout the Gardner Museum palace building.						

Gordon College	Wenham	Northeast	\$174,000	\$174,000	5/14/2009	Round 2
For upgrades to Salem's Old Town Hall, including expanding the landing at the main entrance and adding an automatic door-opening system; restoring public restrooms; replacing heating systems; installing storm windows; and providing a lift to the stage.						

Gore Place Society, Inc.	Waltham	Greater Boston	\$205,140	\$205,140	6/12/2008	Round 1
For the installation of a fire detection and suppression system in the 1806 Gore mansion.						

(Capital Grants continued)

Hancock Shaker Village, Inc.	Pittsfield	Western	\$400,000	\$400,000	5/14/2009	Round 2
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For the implementation of the first phase of a comprehensive master plan, including construction of a new collections storage center; repairs to the Round Stone Barn; stabilization of Trustee's Office; and several historic landscape restoration projects.

Harvard University Art Museums	Cambridge	Greater Boston	\$359,000	\$359,000	5/14/2009	Round 2
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For abatement phase of the Art Museum's Fogg building renovation and expansion project, including the identification, removal, and disposal of hazardous materials, including asbestos.

Heritage Museums & Gardens	Sandwich	Southeast	\$288,000	\$288,000	9/11/2007	Round 1
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To restore the gardens; construct a 7,500 square-foot addition; and address fire, ADA and septic building code issues.

John Woodman Higgins Armory, Inc.	Worcester	Central	\$280,000	\$280,000	2/14/2008	Round 1
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For the replacement of the museum's roof's membrane; structural steel beam work; and painting and glazing the museum's exterior.

Historic Deerfield, Inc.	Deerfield	Western	\$63,000	\$63,000	5/14/2009	Round 2
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For renovations to library facilities, including a new security system; partial roof replacement; HVAC upgrades; and reconfiguration of a 600 square-foot space as a special collections room.

Huntington Theatre Company, Inc.	Boston	Greater Boston	\$164,000	\$164,000	2/14/2008	Round 1
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For the replacement of the rigging systems of the Boston University Theatre, and for the wholesale replacement of the Theatre's permanent sound system.

Inquilinos Boricuas en Acción	Boston	Greater Boston	\$400,000	\$400,000	5/14/2009	Round 2
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For renovations at La Casa de la Cultura/Center for Latino Arts that include accessibility improvements; HVAC upgrades; installing a new sprinkler system; and upgrading the electrical, sound, and lighting systems.

The Institute of Contemporary Art	Boston	Greater Boston	\$675,000	\$675,000	9/11/2007	Round 1
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To complete construction and cover remaining costs of a new 65,000 square foot building that includes exhibition and performance space, book and design store, and café.

Jacob's Pillow Dance Festival, Inc.	Becket	Western	\$104,000	\$104,000	9/11/2007	Round 1
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To repair the foundation of the Ted Shawn Theatre and to increase parking capacity.

Jacob's Pillow Dance Festival, Inc.	Becket	Western	\$400,000	\$400,000	5/14/2009	Round 2
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For campus improvements including construction of a new 2,000 square-foot performance stage; a new 6,000 square-foot service facility; new service road; and 50 additional staff parking spaces to allow for conversion of existing staff lot into patron parking.

Lafayette-Durfee House Foundation, Inc.	Fall River	Southeast	\$7,500	\$7,500	2/14/2008	Round 1
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To install a central heating system in the historic house, replacing fireplaces as the primary source of heat.

Lloyd Center for the Environment	S. Dartmouth	Southeast	\$10,000	\$10,000	6/12/2008	Round 1
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To construct a safe, accessible stairway and path to the main building of the Lloyd Center.

Longy School of Music, Inc.	Cambridge	Greater Boston	\$312,000	\$312,000	5/14/2009	Round 2
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For improvements to acoustics, lighting, and projection systems in Edward Pickman Concert Hall; and restoration of wood flooring and doorways in Zabriskie House.

Longyear Museum	Chestnut Hill	Greater Boston	\$395,000	\$395,000	5/14/2009	Round 2
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For restoration and accessibility improvements to the Mary Baker Eddy Historic House, including exterior trim repair, window relocation and porch reconstruction; new entry vestibule; accessible restrooms; and accessible route through lower floor public space.

Lowell Parks and Conservation Trust	Lowell	Northeast	\$21,000	\$21,000	9/11/2007	Round 1
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For the window restoration of the Spalding House to complete phases three and four and return the house to active use as a Museum and Urban Environmental Education Center.

City of Lowell	Lowell	Northeast	\$564,000	\$564,000	9/11/2007	Round 1
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For the stabilization, repair and renovation of the Lowell Memorial Auditorium's exterior envelope, including the roof; and for repairs to the HVAC system.

City of Lowell	Lowell	Northeast	\$310,000	\$310,000	5/14/2009	Round 2
For maintenance to the Lowell Memorial Auditorium, including the installation of a new fire alarm system; exterior exit doors; replacement of the original main floor; and new concourse flooring.						

LynnArts, Inc.	Lynn	Northeast	\$75,000	\$75,000	5/14/2009	Round 2
For deferred maintenance and renovations to arts center including roof replacement, HVAC improvements and other repairs; and installation of a lighting grid and moveable graduated seating to increase capacity of the black box theater.						

Madison Park Development Corporation	Boston	Greater Boston	\$90,000	\$90,000	5/14/2009	Round 2
For renovations to Hibernian Hall to create a new box office and reconfigure office space. Renovations are to refit an existing storefront space, including installation of new finishes, partition relocation, and minor electrical work.						

Marblehead Little Theater	Marblehead	Northeast	\$60,000	\$60,000	6/12/2008	Round 1
To install an elevator for ADA compliance and to complete the renovation of the upper two floors.						

Massachusetts Audubon Society	Lincoln	Northeast	\$145,000	\$145,000	5/14/2009	Round 2
For renovation of existing unfinished second-floor space at Joppa Flats Education Center as a dedicated Children and Family classroom to support expanded children's programming.						

Massachusetts Symphony Orchestra	Worcester	Central	\$41,000	\$41,000	6/12/2008	Round 1
For architectural and engineering drawings, plans and specifications to build a 2,600+ square foot service wing addition to Tuckerman Hall.						

Friends of Mount Auburn Cemetery	Cambridge	Greater Boston	\$132,000	\$132,000	5/14/2009	Round 2
For construction of a new entrance to the Visitors Center in Story Chapel, to improve energy efficiency and accessibility.						

Museum of African American History	Boston	Greater Boston	\$420,000	\$420,000	9/11/2007	Round 1
For improvements to the African Meeting House in Boston, including a new elevator for handicap access, raising the ground floor, and restoration of the building's exterior.						

Museum of Fine Arts, Boston	Boston	Greater Boston	\$675,000	\$675,000	9/11/2007	Round 1
For the expansion and renovation of the museum including a new wing for exhibits, educational programs, conservation facilities.						

(Capital Grants continued)

Museum of Fine Arts, Boston	Boston	Greater Boston	\$400,000	\$400,000	5/14/2009	Round 2
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For improvements to the Museum's west entrance on Museum Road, specifically the creation of a dedicated Group Entrance with dedicated parking for buses, improved driveways for enhanced accessibility, and renovated amenities such as a new lobby.

Museum of Science	Boston	Greater Boston	\$675,000	\$675,000	9/11/2007	Round 1
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For external renovations to the Mugar Omni Theater and its lobby area, and for infrastructure upgrades to the Hayden Planetarium.

Narrows Center for the Arts, Inc.	Fall River	Southeast	\$60,000	\$60,000	2/14/2008	Round 1
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For the installation of handicap restrooms and an elevator that will provide much needed accessibility.

The National Yiddish Book Center	Amherst	Western	\$352,000	\$352,000	9/11/2007	Round 1
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For the renovation of the existing space and the expansion of the current building to create a book repository, a 275-seat performance hall, galleries, a Yiddish Education Center, and offices.

New Art Center in Newton	Newton	Greater Boston	\$50,000	\$50,000	5/14/2009	Round 2
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For the removal and replacement of an existing 46-year-old boiler encased in asbestos with two new boilers, converting from oil to gas heat.

New Bedford Whaling Museum	New Bedford	Southeast	\$617,000	\$617,000	9/11/2007	Round 1
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For phase two of a plan to restore the 12,450 square-foot historic Bourne Building.

New England Aquarium	Boston	Greater Boston	\$455,000	\$455,000	9/11/2007	Round 1
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For the upgrade of the life support system for the Giant Ocean Tank and Penguin exhibits, removing old filters and installing new, more efficient filtration technology.

New England Conservatory	Boston	Greater Boston	\$357,000	\$357,000	9/11/2007	Round 1
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For the replacement of the HVAC system in Jordan Hall, allowing the hall to be available year-round.

New England Quilt Museum	Lowell	Northeast	\$77,000	\$77,000	5/14/2009	Round 2
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To address multiple deferred maintenance issues, including HVAC upgrades; fire safety; elevator service systems; and roof and chimney repairs.

New England Wild Flower Society, Inc.	Framingham	Metro West	\$100,000	\$100,000	2/14/2008	Round 1
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For the construction of a Native Plant Center on the Society's Nasami Farm Nursery and Sanctuary to include flexible work space, retail facilities and outdoor porches and gardens.

New Marlborough Village Association	Great Barrington	Western	\$45,000	\$45,000	5/14/2009	Round 2
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For the construction of a permanent performance platform in the main auditorium of the Meeting House; lighting and sound system improvements; and safety and access upgrades.

The New Repertory Theatre, Inc.	Watertown	Greater Boston	\$26,000	\$26,000	5/14/2009	Round 2
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For the purchase and installation of new lighting and audio equipment in the Black Box Theater and Charles Mosesian Theater at the Arsenal Center for the Arts.

Newton Historical Society	Newton	Greater Boston	\$218,800	\$218,800	5/14/2009	Round 2
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For preservation and restoration of the 1732 Durant-Kenrick House and Grounds, including the addition of an educational wing with classroom/workshop space and improvements to parking, area landscaping and walkways.

Northampton Academy of Music, Inc.	Northampton	Western	\$34,800	\$34,800	6/12/2008	Round 1
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For the design, fabrication, and installation of historically inspired Marquee signage and other sign elements to maximize visibility.

Nuestras Raices, Inc.	Holyoke	Western	\$256,500	\$256,500	2/14/2008	Round 1
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For the rebuilding of an historic barn; construction of a retail plaza, petting zoo, cultural event area; and grounds infrastructure improvements.

Old Sturbridge Village	Sturbridge	Central	\$135,000	\$135,000	5/14/2009	Round 2
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To address deferred maintenance of several buildings throughout the Village, including roof repairs, structural repairs, siding, painting, and prep work.

(Capital Grants continued)

Pilgrim Hall Museum	Plymouth	Southeast	\$339,000	\$339,000	9/11/2007	Round 1
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For improvements to provide full accessibility, including the construction of a new front entry, elevator, restrooms, ramping and grading; and renovation and expansion of the main lobby.

Plimoth Plantation, Inc.	Plymouth	Southeast	\$177,000	\$177,000	9/11/2007	Round 1
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To retrofit from a septic system to a system that connects to the town's sewers.

Plymouth Guild for the Arts, Inc.	Plymouth	Southeast	\$370,000	\$370,000	9/11/2007	Round 1
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For the acquisition and renovation of the Russell Library and The Lindens annex to be used as a cultural center for Plymouth.

Puppet Showplace, Inc.	Brookline	Greater Boston	\$19,380	\$19,380	6/12/2008	Round 1
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To install sound absorption materials and acoustic barriers; a monitored fire alarm system; and a sprinkler system over the performance stage.

RAW Art Works	Lynn	Northeast	\$138,000	\$138,000	5/14/2009	Round 2
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For the renovation of a four-story building, including new windows; energy-efficient lighting; HVAC system replacement; and sump pump for flood prevention.

Paul Revere House	Boston	Greater Boston	\$362,500	\$362,500	5/14/2009	Round 2
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For phase one construction and repairs to stabilize Lathrop Place, which will be renovated for use as a 3,600 square-foot education and visitors center.

Rockport Chamber Music Festival, Inc.	Rockport	Northeast	\$400,000	\$400,000	5/14/2009	Round 2
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For the construction of a new year-round performance center, with a 325-seat concert hall and meeting space.

The Norman Rockwell Museum	Stockbridge	Western	\$22,000	\$22,000	9/11/2007	Round 1
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To rebuild the blue stone terrace at the main entrance of the museum.

The Norman Rockwell Museum	Stockbridge	Western	\$190,000	\$190,000	5/14/2009	Round 2
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For priority infrastructure restoration and rehabilitation of targeted building, including fire and safety; ADA compliance; utility system upgrades including green initiatives; and critical grounds work that will impact visitor safety and accessibility.

Sargent-Murray-Gilman-Hough House Assn.	Gloucester	Northeast	\$19,000	\$19,000	5/14/2009	Round 2
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For repairs of the Sargent House Museum, including repainting of the exterior; reglazing of windows; and gutter and downspout replacement.

Shakespeare & Company	Lenox	Western	\$395,000	\$395,000	9/11/2007	Round 1
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For substantial renovations of a former sports center into a multi-use 146-seat theater, studios, classrooms and new infrastructure.

Somerville Museum	Somerville	Greater Boston	\$104,500	\$104,500	2/14/2008	Round 1
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For repairs and improvements to a historic building that will include slate roof replacement, snow guard replacement, gutter repair, interior windows, exterior painting, and a security system.

Soule Homestead Education Center	Middleborough	Southeast	\$107,000	\$107,000	5/14/2009	Round 2
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For the removal, replacement and expansion of sections of a 150 year old barn, using green technologies, to create handicap accessible classroom and performance space with multiple bathrooms and a kitchen.

South Shore Art Center, Inc.	Cohasset	Southeast	\$36,000	\$36,000	2/14/2008	Round 1
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To complete capital projects including replacement of HVAC systems; new roof and skylight; new main gallery wall fabric; electrical upgrades; and new windows.

Spinner Publications, Inc.	New Bedford	Southeast	\$24,000	\$24,000	5/14/2009	Round 2
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To install a new boiler system at Spinner Publications offices; a new climate-control system in the Spinner Archives; and to upgrade capacity and security of collections storage.

Spontaneous Celebrations, Inc.	Jamaica Plain	Greater Boston	\$28,000	\$28,000	5/14/2009	Round 2
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For HVAC system improvements; window replacement; and insulation of the building and all pipes and risers to improve energy efficiency.

(Capital Grants continued)

The Springfield Museums	Springfield	Western	\$675,000	\$675,000	9/11/2007	Round 1
For the renovation of the existing building with the installation of an elevator and ADA compliant restrooms; upgrades to the HVAC, fire protection and security systems; and for the installation of exhibits.						

The Springfield Museums	Springfield	Western	\$307,000	\$307,000	5/14/2009	Round 2
For construction of 12,000 square-foot addition to the Great Hall, including a handicapped accessible entrance; expanded visitor orientation area; new walkways; expanded collection storage; and landscaping improvements.						

City of Springfield	Springfield	Western	\$478,000	\$478,000	9/11/2007	Round 1
For renovations to Symphony Hall, including restoration and repair, replacement of the 105 exterior windows, installation of a contemporary boiler system, and replacement of the stage lighting.						

Springstep, Inc.	Medford	Greater Boston	\$209,000	\$209,000	5/14/2009	Round 2
For repairs including upgrades to staging, lighting and sound systems; HVAC system improvements; and general facility maintenance to correct errors from original construction.						

Sturgis Library	Barnstable	Southeast	\$246,700	\$246,700	5/14/2009	Round 2
For the renovation and repair of the Sturgis Library, including installation of a fire suppression system; renovation of the archival vault storage area; roof repair; staircase replacement; and window replacement.						

TheatreZone, Inc.	Chelsea	Greater Boston	\$270,000	\$270,000	5/14/2009	Round 2
For construction of a new performing arts center, housing a 100-seat theater; lobby/gallery; class and rehearsal studios; and support spaces.						

Thoreau Farm Trust	Concord	Northeast	\$23,250	\$23,250	6/12/2008	Round 1
For the restoration and rehabilitation of a historic farmhouse in Concord, MA to its original appearance, incorporating green elements into the project.						

Truro Center for the Arts at Castle Hill	Truro	Southeast	\$83,000	\$83,000	9/11/2007	Round 1
For the restoration and preservation of an historic windmill and barn.						

The Trustees of Reservations	Beverly	Northeast	\$200,000	\$200,000	9/11/2007	Round 1
For a five-part project at the Naumkeag residence to replace the main house and barn roofs; restore parts of the gardens; and rehabilitate the ground-floor kitchen to create a visitor's center.						

USS Constitution Museum Foundation, Inc.	Boston	Greater Boston	\$55,900	\$55,900	2/14/2008	Round 1
For improvements to the museum including renovations of the front doors, lobby, front desk, first floor bathrooms and theater to make them ADA compliant; and for the remodeling of the museum's store.						

ValleyCAST!	Whitinsville	Central	\$160,000	\$160,000	5/14/2009	Round 2
For renovations to Whittin Mill site buildings including theater lighting improvements; installation of assistive listening equipment; museum climate control improvements to protect displays; and exterior improvements such as narrative historic signage.						

Ventfort Hall Association, Inc.	Lenox	Western	\$120,000	\$120,000	6/12/2008	Round 1
To stabilize and restore the historic Ventfort Hall mansion's deteriorating exterior west brick wall and its second floor.						

Wellfleet Harbor Actors Theater, Inc.	Wellfleet	Southeast	\$600,000	\$600,000	2/14/2008	Round 1
For the construction of a new, 200-seat performing arts and cultural center.						

WGBH Educational Foundation	Brighton	Greater Boston	\$140,000	\$140,000	6/12/2008	Round 1
For the construction of a large LED screen and other descriptive panels on the exterior of WGBH's new building in Brighton.						

Wistariahurst Museum	Holyoke	Western	\$414,000	\$414,000	9/11/2007	Round 1
For construction that will rehabilitate and make accessible the Wistariahurst Carriage House for re-use, including structural work and remodeling of the interior to create an exhibit space, meeting space, and climate-controlled archives.						

Worcester Art Museum	Worcester	Central	\$310,000	\$310,000	5/14/2009	Round 2
For renovation of existing studio into a 130-seat public lecture hall; construction of a new barrier-free entrance; and upgrades to existing Museum Cafe.						

(Capital Grants continued)

Worcester Center for Performing Arts For the \$29 million restoration of the Poli Palace Theatre.	Worcester	Central	\$675,000	\$675,000	9/11/2007	Round 1
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Worcester Center for Performing Arts For renovations including the installation of a lift to accommodate additional top-tier seating; restoration of a private reception space; and installation of a Wurlitzer organ.	Worcester	Central	\$62,000	\$62,000	5/14/2009	Round 2
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Worcester County Horticultural Society For phase four of a 50-year Master Plan involving the completion of renovations and new construction to create the Quadrangle--a complex containing a visitor center, restaurant, a greenhouse and other structures.	Boylston	Central	\$675,000	\$675,000	9/11/2007	Round 1
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Zumix, Inc. For renovation of an existing 9,000 square-foot East Boston firehouse as a cultural and performance space, to include performance space; live-sound-mixing and video-projection station; recording studio; classrooms; and support space.	East Boston	Greater Boston	\$200,000	\$200,000	5/14/2009	Round 2
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Feasibility and Technical Assistance Grants

Organization Project Description	City	Region	Award	Required Match	Date Approved	Round
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The American Textile Museum For the major renovation of the museum's core exhibition area, and for the construction of a 35-seat theater and new stairways.	Lowell	Northeast	\$37,500	\$37,500	6/12/2008	Round 1
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Artists for Humanity, Inc. To determine the feasibility of expanding the EpiCenter, a youth arts facility.	South Boston	Greater Boston	\$38,000	\$38,000	5/14/2009	Round 2
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Available Potential Enterprises, Ltd. For a study to determine the feasibility of developing the former Northampton Institution for Savings building into an arts center.	Northampton	Western	\$18,750	\$18,750	9/11/2007	Round 1
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Available Potential Enterprises, Ltd. To conduct a Capital Fundraising Feasibility Study as the second phase of its project to develop an arts center in the historic Round House Building in downtown Northampton.	Northampton	Western	\$15,000	\$15,000	5/14/2009	Round 2
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Town of Barnstable For phase two of a feasibility analysis for a new performing arts center.	Hyannis	Southeast	\$18,800	\$18,800	2/14/2008	Round 1
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Berkshire Carousel, Inc. "To refine the strategic plan for building a classical hand-carved wooden carousel and facility in Pittsfield.	Pittsfield	Western	\$16,875.00	\$16,875.00	11/10/2009	Round 2
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The Boston Museum To complete a master plan, market research, and site and structural studies in order to proceed to the design stage of the new museum.	Boston	Greater Boston	\$37,500	\$37,500	2/14/2008	Round 1
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The Bostonian Society To undertake a series of feasibility studies for adaptations to the Old State House.	Boston	Greater Boston	\$38,000	\$38,000	5/14/2009	Round 2
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Center for the Arts at the Armory "For a strategic business and marketing plan to ensure long-term viability.	Somerville	Greater Boston	\$12,950.00	\$12,950.00	11/10/2009	Round 2
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Charlestown Working Theater, Inc. To determine the viability of expanding the CWT lobby to include a café and multi-use space for audience/community gatherings and smaller scale cultural events and classes.	Charlestown	Greater Boston	\$9,000	\$9,000	5/14/2009	Round 2
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Commonwealth Shakespeare Company, Inc. To research the benefits of purchasing an integrated permanent staging system to be used in free summer productions.	Boston	Greater Boston	\$15,000	\$15,000	5/14/2009	Round 2
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The Cultural Center of Cape Cod "For market demand research and current facilities assessment to inform a proposed expansion.	S. Yarmouth	Southeast	\$7,875.00	\$7,875.00	11/10/2009	Round 2
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(Feasibility & Technical Assistance Grants continued)

Danforth Museum of Art	Framingham	Metro West	\$37,500	\$37,500	6/12/2008	Round 1
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For the upgrade of the HVAC system in the first floor galleries of the museum; and for renovations and repairs to the Museum School facility on the second floor.

The Emily Dickinson Museum	Amherst	Western	\$28,500	\$28,500	9/11/2007	Round 1
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For the preparation of an historic structures report and a cultural landscape report for the three-acre property.

The Discovery Museums	Acton	Northeast	\$37,500	\$37,500	9/11/2007	Round 1
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To complete an existing conditions analysis; space-needs assessment and programming planning; conceptual design with cost estimates; and a final master plan to guide the expansion to a new building.

Dorchester Community Ctr. for Visual Art	Dorchester	Greater Boston	\$3,938	\$3,938	9/11/2007	Round 1
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To assess the structural integrity and systems of 12 Banton St., Dorchester as a potential new permanent location for Dot Art's classes, exhibit space and administrative offices.

Dorchester Historical Society	Dorchester	Greater Boston	\$9,375	\$9,375	9/11/2007	Round 1
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For a feasibility planning process for historic properties located on the main campus site.

EcoTarium	Worcester	Central	\$18,750.00	\$18,750.00	11/10/2009	Round 2
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"For planning and modeling on-site sustainable energy options.

Espirito Santo Museum Foundation	New Bedford	Southeast	\$38,000	\$38,000	5/14/2009	Round 2
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For a feasibility study for the establishment of a museum in Fall River, focusing on the immigrant communities of the Lusophone world in New England.

Fruitlands Museums, Inc.	Harvard	Northeast	\$37,500	\$37,500	9/11/2007	Round 1
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To develop a comprehensive master plan to assess the potential uses and guide long-term development and operation of the museum.

Fuller Craft Museum	Brockton	Southeast	\$30,000	\$30,000	9/11/2007	Round 1
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To complete a comprehensive facilities plan to address the museum's environmental controls; deferred maintenance; accessibility issues; inadequate program, storage and work space; and compliance with OSHA and other standards.

Greenfield Community College	Greenfield	Western	\$23,000	\$23,000	5/14/2009	Round 2
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To complete a business plan to identify the scope and complexity of operating a performing arts center designed to benefit students and the region's creative economy.

The Guthrie Center	Great Barrington	Western	\$27,750	\$27,750	6/12/2008	Round 1
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For renovations and repairs to the historic, early 19th century church, including roofing, handicap ramp, and HVAC improvements.

Hampshire, Franklin, Hampden Agri. Soc.	Northampton	Western	\$38,000	\$38,000	5/14/2009	Round 2
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To prepare a business plan, site plans, and permitting documents to establish the Three County Fairground as a year-round premiere destination for exhibitions and events.

Hancock Shaker Village, Inc.	Pittsfield	Western	\$37,500	\$37,500	9/11/2007	Round 1
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To develop a 10-year master plan for the preservation of 20 buildings and an historic landscape, and to assess fundraising feasibility as a precursor to the capital campaign.

Historic New England	Boston	Greater Boston	\$26,300	\$26,300	2/14/2008	Round 1
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To develop a study of the Otis House Museum and two connected 19th century townhouses to determine the best way to install a heating and cooling system.

The House of the Seven Gables	Salem	Northeast	\$22,000	\$22,000	5/14/2009	Round 2
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To conduct a complete analysis of the campus, including existing structures; open space; topography; circulation; infrastructure; subsurface characteristics; city planning issues; and maintenance and preservation.

Inquilinos Boricuas en Acción	Boston	Greater Boston	\$15,000	\$15,000	2/14/2008	Round 1
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For the development of an overall facilities master plan and strategic capital business plan for the Center for Latino Arts.

(Feasibility & Technical Assistance Grants continued)

Jacob's Pillow Dance Festival, Inc.	Becket	Western	\$33,750	\$33,750	9/11/2007	Round 1
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To create a master plan for the campus to address capital needs such as the lack of sufficient onsite artist and student housing, and the inadequacy of the 70 year old studio used by the school.

Lesley University	Cambridge	Greater Boston	\$37,500	\$37,500	9/11/2007	Round 1
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To begin a 12-18 month open community process with key Porter Square stakeholders in order to address the community's vision and use of Lesley's new Art Institute of Boston.

Little Theatre of Fall River, Inc.	Fall River	Southeast	\$3,000	\$3,000	5/14/2009	Round 2
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For an on-site investigation and assessment of the Firebarn and its systems.

Lynn Memorial Auditorium	Lynn	Northeast	\$26,250.00	\$26,250.00	11/10/2009	Round 2
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"For developing a comprehensive management, programming and fundraising strategy.

Mansfield Music and Arts Society, Inc.	Mansfield	Southeast	\$13,875	\$13,875	6/12/2008	Round 1
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For planning to develop an abandoned parcel of land into a community arts center, including long-range business planning; fundraising planning; and site analysis and preliminary building design.

Massachusetts Air and Space Museum	Bedford	Northeast	\$8,000	\$8,000	5/14/2009	Round 2
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To develop facility concept for new Air & Space Museum, with preliminary space-allocation program and estimates for operating costs, annual income and construction costs.

Massachusetts College of Art Foundation	Boston	Greater Boston	\$18,750	\$18,750	9/11/2007	Round 1
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To develop a planning study for new facilities for the Sandra & David Bakalar and Stephen D. Paine Galleries.

Massachusetts College of Art Foundation	Boston	Greater Boston	\$15,000	\$15,000	5/14/2009	Round 2
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To analyze market demand, potential/future audiences, and economic impact for its Bakalar and Paine Galleries.

Massachusetts High School Drama Guild	Chelmsford	Northeast	\$25,300.00	\$25,300.00	11/10/2009	Round 2
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"For site analysis and business and program planning for a proposed small theatre arts center in Metrowest.

Mayor's Office of Arts, Tourism & Events	Boston	Greater Boston	\$37,500	\$37,500	2/14/2008	Round 1
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To develop studies for the Strand Theatre, including planning and feasibility studies to evaluate full historic preservation and the expansion of educational programming; a preliminary design plan; and a new program and business model.

Natural Resources Trust of Easton, Inc.	North Easton	Southeast	\$2,000	\$2,000	5/14/2009	Round 2
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For feasibility study and cost estimates for upgrading the Parker Room, a year-round multi-functional space for youth education.

New England Performing Arts Center	Franklin	Metro West	\$18,750.00	\$18,750.00	11/10/2009	Round 2
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For a regional market study to inform a proposed performing arts center.

The Old North Foundation of Boston	Boston	Greater Boston	\$37,500	\$37,500	9/11/2007	Round 1
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To begin phase two of the master planning process to determine opportunities for preservation and new construction; assess existing building systems; and establish prospective budgets and timetables for implementation.

Peabody Essex Museum, Inc.	Salem	Northeast	\$38,000	\$38,000	5/14/2009	Round 2
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To develop a holistic master plan for the preservation and interpretation of 14 of its 23 historic properties.

Provincetown International Film Festival	Provincetown	Southeast	\$13,125.00	\$13,125.00	11/10/2009	Round 2
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"For a feasibility and business plan for the proposed acquisition of Whaler's Wharf Cinema.

Paul Revere House	Boston	Greater Boston	\$37,500	\$37,500	9/11/2007	Round 1
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To complete a Master Plan, a legal assessment of code and zoning issues related to a newly acquired property, and an assessment of the 100th anniversary fundraising plan.

The Revolving Museum, Inc.	Lowell	Northeast	\$12,000	\$12,000	5/14/2009	Round 2
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To perform a feasibility study for the joint venture of The Revolving Museum and the Arts League of Lowell joining forces to establish a new cultural center with shared programming and exhibition space.

(Feasibility & Technical Assistance Grants continued)

Riverside Theatre Works	Hyde Park	Greater Boston	\$37,500	\$37,500	9/11/2007	Round 1
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To clarify the feasibility of moving into a larger permanent facility, including developing a market and capital campaign study, site/facility study, and architectural and environmental analysis of an identified potential location.

Rockport Chamber Music Festival, Inc.	Rockport	Northeast	\$22,500	\$22,500	6/12/2008	Round 1
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For the construction of a performing arts center/concert hall on the site of the newly acquired Haskins Building.

The Norman Rockwell Museum	Stockbridge	Western	\$38,000	\$38,000	5/14/2009	Round 2
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To develop a comprehensive Master Plan with analysis; prioritized timetable & infrastructure cost estimates for buildings; landscape, technology & security; visitor experience; collections growth; physical accessibility & resource optimization.

Stoneham Theatre Company	Stoneham	Greater Boston	\$14,300	\$14,300	2/14/2008	Round 1
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For architectural plans, fundraising research, and market analysis to clarify the feasibility of creating a new performance and rehearsal space.

Suzuki School of Newton, Inc.	Auburndale	Greater Boston	\$18,750	\$18,750	9/11/2007	Round 1
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To develop an operating description and test the long-term feasibility of developing a new cultural center for the Newton Cultural Alliance organizations.

Suzuki School of Newton, Inc.	Auburndale	Greater Boston	\$27,000	\$27,000	5/14/2009	Round 2
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To determine the architectural and fundraising feasibility of one partnership/location combination for the construction of a mid-size community arts center.

Topia Arts Center	Adams	Western	\$37,500	\$37,500	2/14/2008	Round 1
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For a marketing feasibility and strategic planning study, and for schematic drawings and a systems replacement plan to redevelop an historic cultural site into a new Arts Center.

The Walden Woods Project	Lincoln	Northeast	\$31,875	\$31,875	9/11/2007	Round 1
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For a feasibility assessment of the three buildings on the campus to address infrastructure improvements, outstanding maintenance items, historic preservation, and green issues.

Wellfleet Preservation Hall	Wellfleet	Southeast	\$37,500.00	\$37,500.00	11/10/2009	Round 2
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"For the feasibility of sustainable and green building options.

Wheelock College	Boston	Greater Boston	\$37,500	\$37,500	2/14/2008	Round 1
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To investigate the expansion of the existing lobby; upgrades to the HVAC system, theatre equipment and technology; compliance with safety and accessibility regulations; and preliminary programming for long-term expansion of the theatre.

Worcester Historical Museum	Worcester	Central	\$37,500	\$37,500	2/14/2008	Round 1
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For a formal business plan and partnership model plan for the development of the Worcester/Blackstone Visitor Center.

The Yard, Inc.	Chilmark	Southeast	\$4,500	\$4,500	2/14/2008	Round 1
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To explore the possibility, costs and potential effects of a major renovation of the Patricia N. Nanon Theater and other Yard Facilities.

Zeiterion Theatre, Inc.	New Bedford	Southeast	\$22,500	\$22,500	9/11/2007	Round 1
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For a comprehensive facility needs assessment and systems replacement plan; and a feasibility assessment that addresses a possible expansion into the entire building.

Systems Replacement Grants

For a Systems Replacement Plan, which consists of a capital assessment and 20-year replacement schedule based on the estimated usable life expectancy and the approximate replacement cost of building systems.

Organization	City	Region	Award	Required Match	Date Approved	Round
Academy of Performing Arts, Inc.	Orleans	Southeast	\$5,000	\$5,000	5/14/2009	Round 2
Dante Alighieri Cultural Society	Cambridge	Greater Boston	\$4,000	\$4,000	5/14/2009	Round 2
American Antiquarian Society	Worcester	Central	\$6,000	\$6,000	5/14/2009	Round 2

(Systems Replacement Grants continued)

The Berkshire Music School, Inc.	Pittsfield	Western	\$5,000	\$5,000	5/14/2009	Round 2
The Boston Conservatory	Boston	Greater Boston	\$5,000	\$5,000	5/14/2009	Round 2
Double Edge Theatre Productions, Inc.	Ashfield	Western	\$4,000	\$4,000	5/14/2009	Round 2
Earthdance Creative Living Project, Inc.	Plainfield	Western	\$4,000	\$4,000	5/14/2009	Round 2
EcoTarium	Worcester	Central	\$6,000	\$6,000	5/14/2009	Round 2
Natural Resources Trust of Easton, Inc.	North Easton	Southeast	\$4,000	\$4,000	5/14/2009	Round 2
New Art Center in Newton	Newton	Greater Boston	\$4,000	\$4,000	5/14/2009	Round 2
New England Quilt Museum	Lowell	Northeast	\$4,000	\$4,000	5/14/2009	Round 2
Spontaneous Celebrations, Inc.	Jamaica Plain	Greater Boston	\$5,000	\$5,000	5/14/2009	Round 2
Springstep, Inc.	Medford	Greater Boston	\$5,000	\$5,000	5/14/2009	Round 2
The Vineyard Playhouse Company, Inc.	Vineyard Haven	Southeast	\$4,000	\$4,000	5/14/2009	Round 2

Appendix B: All CCF Requests and Grants to Date:

By Geography

	Total Requests		Total Grants and Recommended Grants	
<i>Region</i>	<i>Requests</i>	<i>%</i>	<i>Grants/ Recommended</i>	<i>%</i>
Central	\$7,491,080	7.0%	\$2,895,467	7.8%
Greater Boston	\$45,570,796	42.7%	\$15,656,246	42.3%
Metro West	\$7,315,809	6.9%	\$1,852,875	5.0%
Northeast	\$12,141,254	11.4%	\$3,206,050	8.7%
Southeast	\$14,981,136	14.0%	\$5,055,195	13.7%
Western	\$19,641,813	18.4%	\$8,354,626	22.6%
TOTAL	\$107,141,888	100%	\$37,020,459	100%

By Budget Size

	Total Requests		Total Grants and Recommended Grants	
	<i>Requests</i>	<i>%</i>	<i>Grants/ Recommendations</i>	<i>%</i>
\$5 million and greater	\$22,100,095	20.7%	\$10,084,900	22.7%
Between \$1 and \$5 million	\$26,820,408	25.1%	\$10,859,600	32.4%
Less than \$1 million	\$37,387,168	35.0%	\$10,275,909	34.3%
Municipalities	\$4,016,757	3.8%	\$2,339,550	6.1%
College/University	\$16,417,460	15.4%	\$3,460,500	4.4%
TOTAL	\$107,141,888	100.0%	\$37,020,459	100.0%